

**Level 3
Team Leader
Apprenticeship Programme**

Welcome

Becoming a Team Leader Apprentice is more than just a qualification – it's a chance to develop life-changing skills, grow your confidence, and build a career. This programme is designed with you in mind, offering the tools, knowledge, and hands-on experience to help you thrive. Along the way, you'll be supported by dedicated tutors and a network of professionals who want to see you succeed.

Every step brings new challenges, achievements, and opportunities to grow.

About us

Skills4 is an Apprenticeship Training Provider dedicated to initiating and furthering the careers of apprentices. We take pride in delivering high-quality training programmes to Apprentices and have a team of tutors ready to guide and support Apprentices on their journey to certification.

Our Level 3 Apprenticeship Standard for Team Leaders is aligned and recognised by The Institute of Leadership and Chartered Management Institute.



Course Information

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Course Information



Who is the course for?

Apprentices work under the supervision of a manager. We have taken the Level 3 Apprenticeship Standard and looked at ways in which we can be sure it meets the needs of employers and provides flexibility and adaptability.

At Level 3, there are various topics that apprentices will learn including:

Course duration:

12 months plus Apprenticeship Assessment.

- ✓ Building a high-performing team
- ✓ Implementing operational plans
- ✓ Managing change and continuous improvement in the workplace
- ✓ Contributing to projects.
- ✓ Problem analysis

How will Apprentices be taught?

2 hours live online sessions, every two weeks

Learn directly from our qualified professionals via Microsoft Teams. Stay connected and grow your skills!

On-demand, one-to-one support

Need help? Get personalised support whenever you need it, no waiting around.

Quarterly reviews

We'll track your progress and keep you on the right path with regular check-ins every three months.

24/7 online training platform 'Bud' access

Access all your learning resources anytime, anywhere on – learning on your terms!

Support from Your Team Leader

Your Team Leader ensures you have the guidance and resources to succeed, supporting your training every step of the way.

Dedicated support in the workplace

Your Educational Supervisor is there to help, guide, and mentor you every step of the way.

What is covered?

The sequence of teaching and learning is planned to provide a knowledge and skills framework to build progressive steps from induction to module endpoints and apprenticeship standard Apprenticeship Assessment. British Values are integral to encouraging Apprentices to voice their opinions through various avenues such as online teaching, workbook activities and discussions during the learning programme.

What are the Entry Requirements?

Team Leader Apprentices will need to have exposure in their role to:

- Manage, Supervise or Mentor team members – ideally 2 or more
- Evidence of being able to coach a team member over a period of time
- Hold one-to-ones, appraisals or job chats with team members
- Has supported with projects in the workplace
- Being able to evidence how they have or would manage a budget

Your Learner Journey

Your Learner Journey



1

Skill Scan and Initial Assessment

Once Apprentices have commenced the enrolment process, they will be asked to submit any evidence of prior learning/GCSE results. They will receive a link to complete a BKSBS English & Maths initial assessment which must be done prior to a sign-up meeting being arranged between themselves, the employer and the enrolment team. It is important that time is taken with this and the BKSBS is completed to the best of their ability so that we can offer tailored support whilst completing the apprenticeship. During the enrolment meeting, Apprentices will be required to undertake a skills scan to establish their starting point on the programme and help us to individualise their learning with Skills4.

2

Induction

Apprentices will receive a detailed induction onto their apprenticeship, which will include key information needed to start the programme. This also includes welcome activities such as careers, advice and guidance information. Furthermore, Apprentices will attend a live and interactive induction where they will learn:

- Key information concerning the apprenticeship
- How to develop Maths, English and digital skills
- The apprentice role and responsibilities in Safeguarding, Prevent and British Values
- The expectations and requirements of the programme



3

Tutor Support

Apprentices will be allocated a tutor who will coach, support and guide them throughout their apprenticeship. They will have full access to Bud, our online training platform, so that on day 1 of their apprenticeship they will be able to review activities, live sessions and coursework immediately.

Completing these activities will contribute to off-the-job learning. Apprentices can book a 1:1 with their tutor to discuss Bud in detail, exempting activities where relevant and also setting their personalised activities that are tailored to Apprentices and the employer's needs.

4

On programme

During this stage of the apprenticeship, Apprentices will work to improve knowledge skills and behaviours required for the apprenticeship standard and complete the required off-the-job training. This will involve regular 1:1 meetings with their tutor, in addition to live sessions during which they will plan to stretch and challenge their learning. They will also be learning and developing new skills/competencies and knowledge in the workplace.

Throughout the duration of the apprenticeship, training and development are delivered virtually through weekly live interactive sessions.



On our online learning platform, Apprentices will be able to access learning and recap all of their own learning at their own convenience. They will be given submission deadlines for assessments and will be expected to submit work that has been set by their tutor, providing evidence of competence and knowledge.

Formal Progress reviews are scheduled every 10 to 12 weeks with the learner, their educational supervisor and their tutor. Progress reviews are an opportunity to review and reflect on progress to date, visualising how they have developed against the required knowledge, skills and behaviours. Progress reviews are also an opportunity to discuss career aspirations, welfare, current affairs and other hot topics.

5

Gateway to Completion

Upon completion of their qualification, Apprentices will go through Gateway to Completion. This is a 3 way meeting with the learner, employer and tutor to confirm mandatory aspects of the apprenticeship are complete and that the learner is ready to undertake the Apprenticeship Assessment. Once this is agreed upon, Apprentices will complete the Apprenticeship Assessment with the independent Apprenticeship Assessment Organisation. They will receive support all the way up to the day of their Apprenticeship Assessment.

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Apprenticeship Assessment

The Apprenticeship Assessment process involves a Final Awards Board held post-Gateway to Completion.

The Final Awards Board will review the following:

- Evidence of completion of qualification
- Evidence confirming the learner holds Level 2 Maths and English qualifications
- Evidence of the requirement of a minimum of 12 months of valid work experience

7

Certification

On successful completion of Apprenticeship Assessment, Apprentices will receive a certificate confirming their achievement.

Unit Breakdowns



Unit Breakdowns



Building a High Performing Team

Learn about different performance management techniques.

How to identify the learning needs of others and solutions you can use to address them.

Understanding different policy and procedures relating to people and organisational culture.

Leadership and management approaches and the principles of equity, diversity and inclusion in the workplace and the impact this can have on the organisation and the team.

How to use tools to help organise and work activities.

How to support the development of the team through coaching and continuous professional development.

Be aware of your own progression and development through completion of 360- degree feedback, SWOT analysis and Personal Development Plan.

Data Collection, Benchmarking and Using Technology

Learn about processes and policies which support the delivery of operational requirements.

Become aware of regulations, legislation, and compliance that can impact your role and the organisation.

Understand what IT and software can be used to support the activities and running of the business.

Understand external factors and the wider social and economic environment that affect the workplace with a focus on - sustainability, net carbon zero, and how they are managed.

Be able to collate, interpret and communicate data and information to meet the needs of different stakeholders.

Become aware of how you use technology and the potential to reduce energy consumption through their optimisation of daily tasks in the team.

Communication and implementing operational plans

Includes learning and furthering knowledge in:

- How to manage and use resources to support the implement of operational and team plans.
- Understanding an organisational strategy and how to communicating effectively can impact others.
- Understanding different communication methods including presentations to support stakeholder relationships.
- How to collaborate with stakeholders in the organisation to ensure the delivery of operational goals.





Unit Breakdowns



Problem Analysis and Conclusions

Learn about organisational strategy and objectives and how your job role can impact them.

Learn about problem-solving and decision-making techniques that you can use in your role to support with decision-making.

Be aware of how you can use negotiation techniques to help influence decisions in the workplace.

Understand how cross-team working can help with the delivery of organisational objectives.

People and Relationships

Learn about stakeholder management in the workplace.

How to manage individual and team performance learning about setting objectives, monitoring progress, and providing clear guidance and feedback.

Learn how to manage and maintain relationships within a diverse workforce and stakeholders.

How you can interpret policies in your workplace and support the delivery of equity, diversity and inclusion in the workplace and monitor their impact on their team.

Contributing to a project

Learn about a range of project management tools and techniques and how you can use these to support a project.

How you can use time management and prioritisation tools to successfully support a project.

Understand how to monitor project progress and take any corrective action to deliver against the project plan.

Understand how you can take accountability and ownership of their tasks and work-load within the project.

Future Plans and Opportunities

Learn about the impact that internal and external factors can have on the organisation and be able to create a PESTLE analysis.

Maintain awareness of any future changes in your sector and how these may impact your organisation.

Be able to work flexibly to the needs of the organisation and adapt in different circumstances.

Managing Change and continuous Improvement

Understand how to apply principles of change management and support continuous improvement.

Learn approaches to managing budgets, and how to maximise efficient use of re-sources.

Be able to review work processes to identify opportunities to improve performance and continuous improvement.

How to support and manage individuals and the team through change by identifying challenges and helping to resolve them.

Be able to learn ways to negotiate with and challenge stakeholders to manage change and help reduce conflict.

Off-the-job Training



Off-the-job Training

What is off-the-job training?

Off-the-job training is a vital and mandatory part of every apprenticeship programme. It refers to any learning undertaken by the apprentice during their paid working hours that is outside of their usual day-to-day duties, but directly related to the development of the knowledge, skills, and behaviours required by their apprenticeship standard.

It's important to note that off-the-job training must take place during the apprentice's normal working hours, this means the hours they are paid for, excluding any overtime. Recently, the Department for Education (DfE) introduced changes to how off-the-job training is measured and delivered. Rather than applying a single standard approach across all apprenticeships, the requirement is now tailored to each apprenticeship programme.

This means that the minimum number of off-the-job training hours an apprentice must complete will differ depending on the specific apprenticeship they are enrolled on.

These hours are not optional. Apprentices must meet the minimum off-the-job training requirement in order to progress to the Gateway to Completion stage, the point at which they are assessed for successful completion of their apprenticeship.

If this requirement is not met, they cannot move forward, which may cause delays and affect both the apprentice's progress and their apprenticeship duration.

Employers play a key role in supporting this part of the apprenticeship. This includes allowing your apprentice time within their normal working hours to complete their off-the-job learning, working closely with the training provider to plan and structure training time effectively, and creating a supportive environment.

If you are unsure about the required off-the-job hours for a particular apprenticeship or need support in structuring this into your apprentice's schedule, our team is here to help guide you through the process.

Why during working hours?

If the required off-the-job training must, by exception, take place outside of the apprentice's normal working hours (e.g. in an evening or at the weekend, for an apprentice that normally works Mon-Fri 9-5), the apprentice must agree to this and be compensated for this time (e.g. through time off in lieu (TOIL) or by being paid for these hours). The majority of the programme must not be delivered in this way.

More information on off-the-job training can be found on the www.gov.uk website

Theory:

- ✓ **Classes & workshops**
- ✓ **Online Webinars**
- ✓ **Masterclasses**
- ✓ **Reading & Research**
- ✓ **Lunch & Learn Sessions**
- ✓ **Roleplay & Simulation Exercises.**

Practical Training:

- ✓ **Job Shadowing Mentoring**
- ✓ **Attending Meetings**
- ✓ **Networking & Events**
- ✓ **Visits to wider parts of department**
- ✓ **Project Work.**

Learning Support:

- ✓ **Writing Assignments**
- ✓ **Writing Self Assessments**
- ✓ **Revision**
- ✓ **Exam Prep**
- ✓ **One-to-one Tutorials**
- ✓ **Peer Discussions.**

Frequently Asked Questions

What are the entry requirements?

Team Leader Apprentices will need to have exposure in their role to:

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Are functional skills required?

To enrol onto this course, English and Maths requirements differ depending on the learner's age:

For learners aged 16–18: It is mandatory to either already hold, or be able to work towards and achieve, the required English and Maths qualifications as part of the apprenticeship. These must be completed prior to Gateway to Completion.

For learners aged 19 and over: It is recommended that applicants hold GCSE English and Maths at Grade C/4 or above (or an equivalent qualification). If evidence of prior achievement is not available at enrolment, learners may choose to complete these subjects separately through Skills4, with full funding and support provided.

While English and Maths are optional for adult learners to enrol onto this apprenticeship, completing them is strongly advised – particularly for those intending to progress to a higher-level qualification in the future.

Where can a Team Leader career lead?

Building on the successful completion of the Team Leader programme, Apprentices could:

- Progress to the next level of management apprenticeships - Level 5
- Progress to management and senior management roles across hospital and community pharmacy

What is expected of the employer?

Skills4 will take the lead on off-the-job training to an extent but there will be an emphasis on the employer to contribute to the organisational training required. Employers will also need to arrange on-the-job training for Apprentices in line with our scheme of work. In addition to supporting the training requirements above, we ask for your participation in 12-weekly formal progress reviews and evidence sign-off. The employer will also lead the formal Gateway to Completion meeting at the end of the learner's training programme.

Get Started Today!

0161 794 0528

info@skills4group.co.uk

skills4group.co.uk

